

ENUGU

BUSINESS ENABLING REFORM ACTION PLAN (BERAP)

2026

-State Action on Business Enabling Reforms (SABER) Program-



BUSINESS ENABLING REFORMS ACTION PLAN (BERAP) 2026



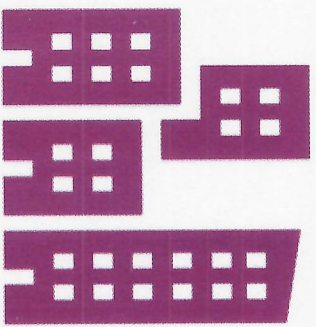
Dr. Peter Ndubuisi Mbah
Executive Governor,
Enugu State/ Head of
Enugu State Ease of
Doing Business Council

A red ink signature, consisting of several overlapping loops and lines, enclosed within a blue rectangular border.

Authorised Signature

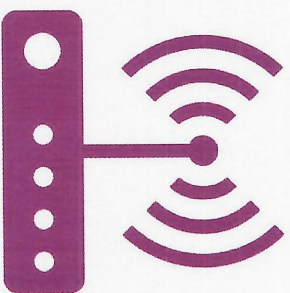
This BERAP was developed in consultation with the Private Sector in the State.

ENUGU STATE REFORM AREAS



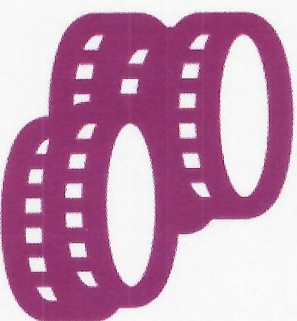
IMPROVED LAND
ADMINISTRATION
AND LAND
INVESTMENT
PROCESS

Reform 1



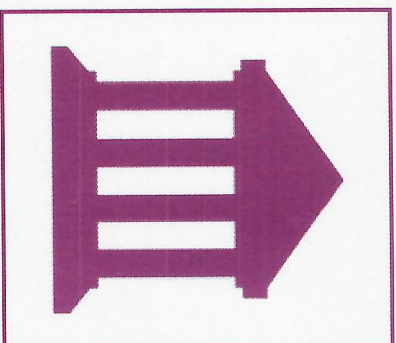
INCREASED
FIBRE OPTIC
NETWORK
DEPLOYMENT
AND ACCESS TO
BROAD BAND

Reform 2



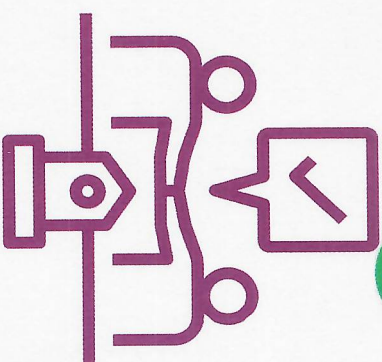
INCREASED
SUSTAINABLE
LARGE-SCALE
INVESTMENT

Reform 3



ENABLING FIRM
OPERATIONS
AND
REGULATORY
REFORMS

Reform 4



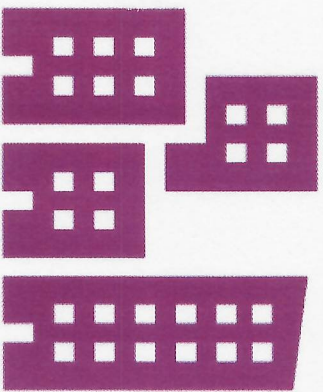
QUICK
DETERMINATION
OF COMMERCIAL
DISPUTES

Reform 5

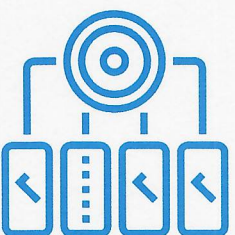
ENUGU STATE BERAP



Reform 1: Improved Land Administration and Land Investment Process

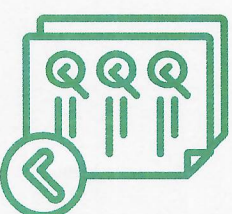


Reform Objective



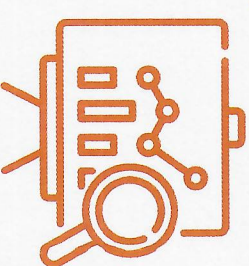
Improve transparency and efficiency in land titles registration and administration;
Increased investment in land administration for agricultural (and non-agricultural purposes)

Deliverables



1. Migration and Consolidation of Land Administration through complete digitization of all Certificates of Occupancy (CofoOs).
2. Full implementation of electronic issuance of CofoOs with the ongoing GIS integration.
3. Expansion of gender inclusivity in land registration by at least 20%. in addition to about 15% already
4. Reduction of Cof O endorsement time by at least 50%. at about 48hrs latest
5. Commencement of the second and more FRILIA investment framework projects in addition to the 1 existing pilot FRILIA project.
6. Commencement of full operations including allocation of farm lands and actual use of the lands in the Enugu State Farms Estate.

Expected Impact



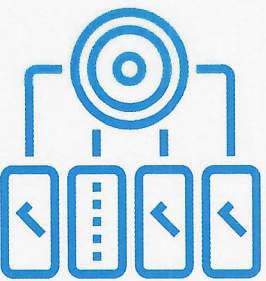
1. 15% increase in creation of capital for businesses in the state compared to the the 5% recorded as at 2025
2. 100% digitisation of CofoOs by Dec 2026.
3. At least 20% new female-owned CofoOs issued.
4. Average time taken for Governor"s endorsement for Cofo Os to within 72hours. compared to 3 months timeframe previously obtainable
5. At least two projects executed under FRILIA compared to 1 pilot project in 2025
6. 25% increase in land generated revenue from the existing 25% recorded in 2025

ENUGU STATE BERAP



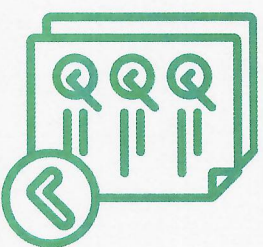
Reform 2: Increased Fibre Optic Network Deployment and Access To Broadband

Reform Objective



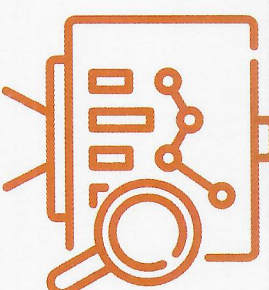
Attract broadband and fibre-optic investments by harmonising regulations, promoting private participation, and ensuring transparent right-of-way (RoW) processes.

Deliverables



1. Reduce Right-of-Way (RoW) charges to ₦0 per linear meter to maximise private sector investment in broadband infrastructure.
2. Publish RoW processes, fees, and approved requests online to enhance transparency.
3. Increase deployment of non-GPON fibre optic cable kilometres relative to the 2022 baseline, achieving a minimum 70% growth and a stretch target of 100%.
4. Establish a Public Private Dialogue platform for Grievance and Dispute Resolution

Expected Impact



1. Accelerated Broadband Infrastructure Deployment: Eliminating Right of Way charges will significantly lower the cost of network expansion, encouraging private sector investment and faster rollout of broadband and fibre-optic infrastructure within 9 months.
2. Enhanced Transparency and Accountability: Online publication of RoW processes, fees, and approvals will increase transparency, reduce bureaucratic bottlenecks, and minimise opportunities for rent-seeking or corruption by the end of year 2026, compared to last year when we had multi agency approval processes
3. Improved Connectivity and Digital Inclusion: Greater deployment of non-Gigabit Passive Optical Network (GPON) fibre infrastructure will expand high-capacity broadband coverage, improving internet reliability, accessibility, and affordability, particularly in underserved areas and 260 smart schools located in all wards in the state.
4. Strengthened Public-Private Collaboration and Regulatory Confidence: The Public-Private Dialogue platform will facilitate timely resolution of disputes within one month of complaints, improve coordination between government and industry stakeholders, and build investor confidence in the sector's regulatory environment in year 2026 against the 3 months obtainable in 2025.

ENUGU STATE BERAP



Deliverables



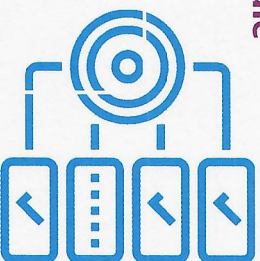
1. Establish or Strengthen a State-Level Technical PPP Coordination Unit/Agency – Operational PPP coordination structure in place to facilitate project preparation, appraisal, and implementation within the first quarter of year 2026.
2. Functioning State Project Facilitation Fund (PFF) – PFF, capitalised with at least 3% of the total estimated capital investment in the state's PPP pipeline.
3. Publish Comprehensive Inventory of Investment Incentives – Up-to-date list of all Federal and State investment incentives and the number of beneficiary entities published on the official state website.
4. Continue to implement an Investment Aftercare and Retention Programme – Formal aftercare framework established to support existing investors and encourage reinvestment.
5. Proactively Support Announced Investments – (Enugu State Investment Development Authority (ESIDA) to actively facilitate announced investments by helping them on access to credit, achieving a basic target of 1–4 and a stretch target of 5 or more projects supported during the period.

Expected Impact

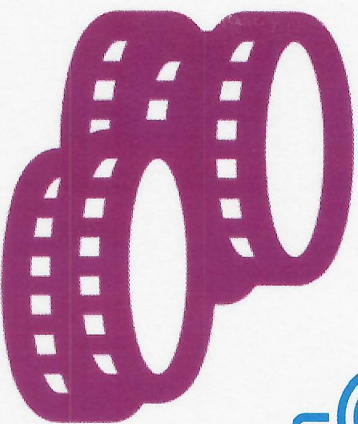


1. Strengthened Institutional Capacity Operational PPP coordination unit with at least 6 extra priority public private partnership projects added to the baseline of 5 projects
2. Improved Project Financing Readiness The Project Facilitation Fund (PFF) provides dedicated resources for project preparation and implementation, 4-5 bankable projects reach financial close readiness by end of 2026
3. Increased Private Sector Investment Lower barriers and stronger coordination attract more private capital into state infrastructure and development initiatives through engagement of the business communities in business round tables at least twice in the year 2026
4. Enhanced Transparency and Accountability Online publication of investment incentives and beneficiaries 100% of investment incentives published online
5. Improved Investor Retention and Confidence through quarterly Aftercare engagements with top 20 existing investors
6. Boosted Economic Growth and Competitiveness Together, these reforms foster a more predictable, investment-friendly environment that drives job creation, innovation, and sustainable state growth with a target of 5,000 direct and indirect jobs.

Reform Objective



Reform 3: Increased Sustainable Large-scale Investment

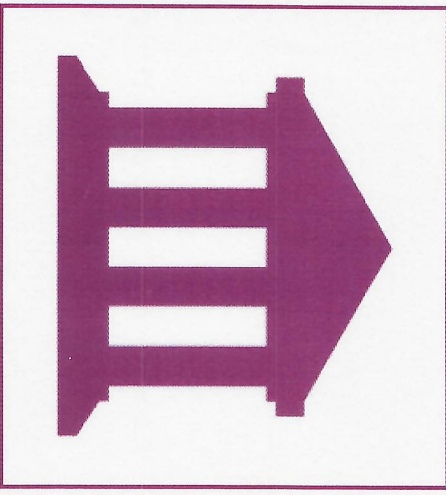


Strengthen the state's institutional and financial capacity to attract, facilitate, and retain private investment through transparent PPP coordination, dedicated project funding, and enhanced investor support mechanisms

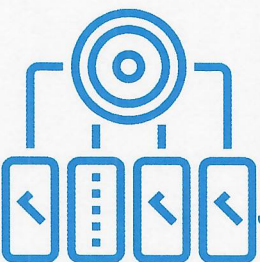
ENUGU STATE BERAP



Reform 4: Enabling Firm Operations and Regulatory Reforms

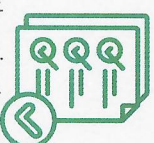


Reform Objective



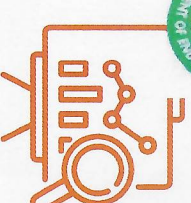
To improve transparency in the state revenue and trade services through digitalisation, accessible information, effective grievance mechanisms, and expanded exporter certification

Deliverables



1. Stakeholders Engagement with private sector, CSOs, and MDAs on grievance redress performance annually.
2. Officially develop and adopt KPIs for complaint resolution, including targets, metrics, and reporting templates in all business enabling MDA.
3. Stakeholder Sensitisation Campaign
Radio Announcements, and online awareness toolkits used to promote grievance channels and questionnaires shared to gather feedback.
4. Staff training in MDAs on GRM procedures, KPI monitoring, and SLA compliance to be effective by the end of March 2026.
5. Tracking complaint volumes, resolution rates, and SLA adherence across MDAs monthly
6. To ensure at least 20% increase in firms obtaining NEPC export certificates compared to 2021 baseline of less than 30%
7. Implementation of electronic payment for at least 7 State-level and 3 LG taxes/levies with e-receipt generation (basic target). Stretch target: 10 State-level and 3 LG taxes/levies payable electronically with e-receipts by the end of March 2026

Expected Impact



1. Reduced corruption and discretionary decision-making; improved predictability of public services.
2. Higher citizen satisfaction, trust, and engagement with public institutions.
3. Agencies perform more efficiently; decision-makers can identify gaps and improve service delivery.
4. Broader usage of GRMs, more timely problem identification, and feedback loops for continuous improvement.
5. Increase Exporter certification
6. Double FDI influx into the state

ENUGU STATE BERAP

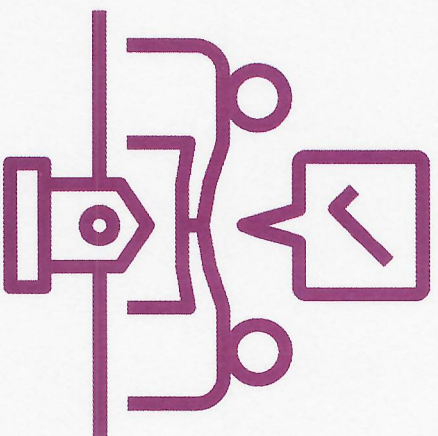
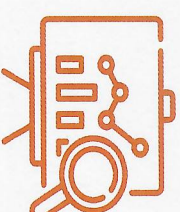
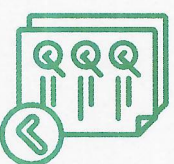
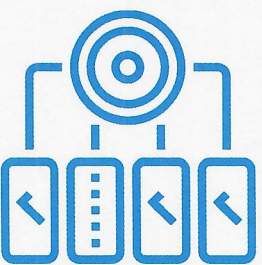


Reform Objective

Deliverables

Expected Impact

Reform 5: Quick Determination of Commercial Disputes



To enhance the efficiency, transparency, and accountability of the state judiciary by ensuring timely case disposition and judgment execution, and by making performance information publicly accessible.

Publish Small Claims Court

Monthly performance reports for 2024 (Jan-Dec) made publicly available on the state Judiciary's website by 31 March 2025.

Ensure that at least 75% of cases were disposed within 60 days, as recorded in the official time-to-disposition report.

Ensure that at least 75% of judgments were executed within 30 days, as recorded in execution reports.

1. Improved Judicial Efficiency: Timely disposal of at least 75% of cases within 60 days reduces backlog and accelerates access to justice compared to the 50% done in 2025

2. Enhanced Accountability and Enforcement: Execution of at least 75% of judgments within 30 days compared to the 50% done last year ensures that judicial decisions are effectively implemented, reinforcing rule of law.

3. Increased Transparency: Public availability of monthly performance reports allows citizens and stakeholders to monitor court performance every month.

4. Strengthened Public Trust in the Judiciary: Reliable and visible performance based on Monthly reports demonstrate that the judiciary is responsive, efficient, and fair.

5. Encouragement of Responsible Legal Behaviour: Faster dispute resolution within sixty days and prompt execution of judgments within 30 days, incentivize compliance with court decisions and reduce repeat disputes.

6. Data-Driven Decision Making within the Judiciary: Performance reports provide management with actionable insights to further improve court processes and resource allocation. Online publication of Small claims courts reports